The Economic Value of Pharmacist-Physician Collaborative Care Models in Hypertension Management

> Jessica S. Jay, PharmD Department of Pharmacotherapy and Outcomes Science



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Center for Pharmacy Practice Innovation (CPPI) Seminar

The Economic Value of Pharmacist-Physician Collaborative Care Models in Hypertension Management - 2/28/2022

Speaker(s): Jessica Jay, PharmD, RPH

Topic: The Economic Value of Pharmacist-Physician Collaborative Care Models in Hypertension Management

CPPI invites various health care professionals from around the country and globe to speak on issues relating to innovation in the health care space.

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#### Objective(s):

- 1. Review changes in health care delivery that likely impact pharmacy practice.
- 2. Describe current trends in contemporary pharmacy practice as they relate to interprofessional collaboration.
- 3. Discuss practice innovations designed to improve health outcomes.
- 4. Discuss role delineation for pharmacists on the interprofessional health care team.

#### Location: Zoom

Specialties: Cardiovascular Disease, Endocrinology, Diabetes and Metabolism, Family Practice, General Practice, Nutrition, Pharmacist, Public Health, Academic/Research, Dietitians, Pharmacy Technician, Cardiology

Faculty Disclosures: Jessica Jay, PharmD, RPH (Nothing to disclose - 02/07/2022) Download Handout

Purpose or Objectives: At the conclusion of this activity, the participant will be able to:

- 1. Review changes in health care delivery that likely impact pharmacy practice.
- 2. Describe current trends in contemporary pharmacy practice as they relate to interprofessional collaboration.
- 3. Discuss practice innovations designed to improve health outcomes.
- 4. Discuss role delineation for pharmacists on the interprofessional health care team.

#### Date/Time: 2/28/2022 12:00:00 PM





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The following planners, moderators or speakers have the following financial relationship(s) with commercial interests to disclose:

Name of individual	Individual's role in activity	Name of commercial interest/Nature of relationship	
Dave Dixon, PharmD, FACC, FCCP, FNLA, BCACP, BCPS, CDE, CLS	Activity Director	Contracted Research-Boehringer Ingelheim Vetmedica GmbH - 08/04/2021	
Jessica Jay, PharmD, RPH	Faculty	Nothing to disclose - 02/07/2022	
Dana Burns, DNP	Planning Committee	Nothing to disclose - 12/16/2021	
Teresa M Salgado, MPharm, PhD	Planning Committee	Nothing to disclose - 10/25/2021	
Evan Sisson, Pharm.D., MSHA, BCACP, CDE, FAADE	Planning Committee	Nothing to disclose - 11/18/2021	

## Outline





# Hypertension<sup>1</sup>

Blood pressure is the force exerted by circulating blood against the walls of the body's arteries. Hypertension is when blood pressure is too high.

About 46% of adults with hypertension are unaware that they have the condition.

Approximately 1 in 5 adults have their hypertension under control.

Hypertension is a major cause of premature death around the world.





## **Blood Pressure Categories**

	Heart Contracts		Heart Rests
BLOOD PRESSURE CATEGORY	SYSTOLIC mm Hg (upper number)		DIASTOLIC mm Hg (lower number)
NORMAL	LESS THAN 120	and	LESS THAN 80
ELEVATED	120-129	and	LESS THAN 80
HIGH BLOOD PRESSURE (HYPERTENSION) STAGE 1	130-139	or	80-89
HIGH BLOOD PRESSURE (HYPERTENSION) STAGE 2	140 OR HIGHER	or	90 OR HIGHER
HYPERTENSIVE CRISIS (consult your doctor immediately)	HIGHER THAN 180	and/or	HIGHER THAN 120



# **Risk Factors of Hypertension<sup>1</sup>**

#### **Modifiable Risk Factors**



#### **Non-Modifiable Risk Factors**





1. World Health Organization. Hypertension. Published 2021. Accessed September 30, 2021. https://www.who.int/news-room/fact-sheets/detail/hypertension

#### **Common Symptoms of Hypertension<sup>1</sup>**





## **Complications of Hypertension<sup>1</sup>**

Angina

Myocardial Infarction

• Blood supply to the heart is blocked and heart muscle cells die from lack of oxygen

Heart Failure

• Heart cannot pump enough blood and oxygen to vital body organs

Irregular heartbeat that can lead to sudden death

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Stroke

• Hypertension can burst or block arteries that supply blood and oxygen to the brain

#### Pharmacist-Physician Collaborative Care Model (PPCCM) vs. Usual Care<sup>2</sup>

#### PPCCM

- Pharmacists provide about 70% of the care that includes comprehensive medication management
- Pharmacists have a collaborative practice agreement with the medical director permitting initiation, titration, and discontinuation of medications and ordering and interpretation of laboratory tests for managing common primary care conditions

#### **Usual Care**

• Physicians, nurse practitioners, and physician assistants focus on the diagnosis of undifferentiated complaints and urgent care visits



#### Time In Target Range for Systolic Blood Pressure (TTR for Systolic BP)<sup>3</sup>

#### •Novel measure of arterial hypertension management

#### "Time in Target Range"

 Incorporates both the average BP value prevailing during long- term follow-up and the degree of BP variability

#### Four Ranges

- 0 25%
- 26 50%
- 51 75%
- 76 100%



## **Current Literature Landscape**

**Study 1** Dixon et al. Impact of a pharmacist-physician collaborative care model on time-in-therapeutic blood pressure range in patients with hypertension

Dave L. Dixon Pharm.D., FCCP<sup>1,2</sup> | Eric D. Parod Pharm.D.<sup>3</sup> | Evan M. Sisson Pharm.D., MSHA<sup>1,2</sup> | Benjamin W. Van Tassell Pharm.D., FCCP<sup>1</sup> | Pramit A. Nadpara Ph.D.<sup>1</sup> | Alan Dow M.D., MSHA<sup>4</sup>

**Study 2** Fatani et al.

#### Systolic Blood Pressure Time in Target Range and Cardiovascular Outcomes in Patients With Hypertension



Nayyra Fatani, PharmD,<sup>a,b,c</sup> Dave L. Dixon, PharmD,<sup>d</sup> Benjamin W. Van Tassell, PharmD,<sup>d</sup> John Fanikos, RPh, MBA,<sup>c</sup> Leo F. Buckley, PharmD<sup>c</sup>



# Study 1 – Dixon et al.

Impact of a pharmacist-physician collaborative care model on time-in-therapeutic blood pressure range in patients with hypertension <sup>4</sup>		
Objective	Determine the effect of a PPCCM on TTR for Systolic BP compared with a usual care group	
Methods	<ul> <li>Post-hoc analysis</li> <li>Compared data obtained from two retrospective groups of patients with uncontrolled hypertension managed by either a PPCCM or Usual Care</li> <li>12-month follow-up period</li> </ul>	
Results	<ul> <li>Mean TTR for Systolic BP was 46.2% ± 24.3% in the PPCCM group and 24.8% ± 27.4% in the Usual Care group (P &lt; 0.0001)</li> <li>Greater reductions in BP were observed in the PPCCM group compared with Usual Care (systolic BP: -27.8 vs -11.4 mmHg, respectively; P &lt; 0.0001; diastolic BP: -19.2 vs -4.2 mmHg, respectively; P &lt; 0.0001)</li> <li>BP control rates at 12 months were 89% in the PPCCM compared with 50% in the usual care group (P &lt; 0.0001)</li> </ul>	
Conclusion	Patients within PPCCM group had higher TTR for Systolic BP compared to those within the Usual Care group	



# Study 2 - Fatani et al.

Systolic Blood Pressure Time in Target Range and Cardiovascular Outcomes in Patients With Hypertension <sup>5</sup>			
Objective	Estimate the independent association between time in systolic blood pressure target range and major adverse CVD events among adults with hypertension		
Methods	Post-hoc analysis of SPRINT trial that compared intensive (<120 mmHg) and standard (<140 mmHg) systolic blood pressure treatment interventions in adults with hypertension and high CVD risk		
Results	<ul> <li>Participants with time in target range of 75% to &lt;100% had lower 10-year CVD risk</li> <li>Each 1-SD increase in time in target range was significantly associated with a decreased risk of first major adverse CVD event in fully adjusted models (HR: 0.78; 95% CI: 0.70 to 0.87; p &lt; 0.001)</li> <li>Time in target range remained significantly associated with major adverse CVD events despite adjustment for mean systolic blood pressure or systolic blood pressure variability</li> </ul>		
Conclusion	Time in systolic blood pressure target range independently predicts major adverse CVD event risk		



#### **Question #1**

What are pharmacists in the pharmacist-physician collaborative care model implemented by Dixon et al. allowed to do to under their collaborative practice agreement for the management of hypertension?

- a. Order laboratory tests
- b. Initiate medications
- c. Discontinue medications
- d. All of the above



# Can we model the impact of PPCCM on costs/CV outcomes?



# **Study Aims**

Compare the cost-effectiveness of PPCCM with Usual Care hypertension management for the prevention of nonfatal myocardial infarction (MI), stroke, heart failure (HF), and cardiovascular disease (CVD) death

Payer Perspective Quantify value added to a payer of covering PPCCM services



# Methods: Study Design

Decision analysis model comparing PPCCM and Usual Care for hypertension management

**Cost-effectiveness analysis** 

Cost-benefit analysis



#### Methods: Cost and Benefit Data



#### **Methods: Decision Tree**



## **Methods: Clinical Inputs**





4. Dixon DL, Parod ED, Sisson EM, Van Tassell BW, Nadpara PA, Dow A. Impact of a pharmacist-physician collaborative care model on time-in-therapeutic blood pressure range in patients with hypertension. J Am Coll Clin Pharm. 2020;3(2):404-409. doi:10.1002/jac5.1115

## **Methods: Clinical Inputs**



6. SPRINT Research Group. A Randomized Trial of Intensive versus Standard Blood-Pressure Control. N Engl J Med. 2015;373(22):2103-2116. doi:10.1056/nejmoa1511939

## **Methods: Cost Inputs**

Programmatic Costs			
Variables	Base-case costs	Range	References
Annual PPCCM Pharmacist Visits, No.	6	4-12	Dixon et al, 2020 <sup>4</sup>
PPCCM cost per visit	\$24	\$19-\$29	American Society of Health-System Pharmacists (ASHP) <sup>7</sup>
Annual Physician Visits, No. PPCCM Usual Care	1 3	1-2 1-6	Assumption Dixon et al, 2020 <sup>4</sup>
Physician cost per visit	\$90	\$72-\$108	Center for Medicare and Medicaid Services (CMS) <sup>8</sup>
Total cost of PPCCM	\$702	\$562-\$842	American Society of Health-System Pharmacists (ASHP)
Total cost of Usual Care	\$810	\$648-\$972	Center for Medicare and Medicaid Services (CMS) <sup>8</sup>

\*All costs were inflated to 2020 USD





4. Dixon DL, Parod ED, Sisson EM, Van Tassell BW, Nadpara PA, Dow A. Impact of a pharmacist-physician collaborative care model on time-in-therapeutic blood pressure range in patients with hypertension. J Am Coll Clin Pharm. 2020;3(2):404-409. doi:10.1002/jac5.1115

7. American Society of Health-System Pharmacists. Pharmacist Billing/Coding Quick Reference Sheet For Services Provided in Physician-Based Clinics. Published 2019. Accessed April 15, 2021. https://www.ashp.org/-/media/assets/pharmacy-practice/resource-centers/ambulatory-care/billing-quick-reference-sheet.ashx?la=en&hash=00C969235B5F3759A9CD76EF5A67C22DDF5144E0 8. Centers for Medicare and Medicaid Services. CY 2019 Medicare Physician Fee Schedule Final Rule Summary. Published 2019. Accessed April 15, 2021. https://www.naec-epilepsy.org/wpcontent/uploads/NAEC-Final-2019-MPFS-Summary-and-Charts.pdf

## **Methods: Cost Inputs**



Bellows BK, King JB, et al. Cost-Effectiveness of Intensive versus Standard Blood-Pressure Control. N Engl J Med. 2017;377(8):745-755. doi:10.1056/NEJMsa1616035.Cost-Effectiveness

#### Methods: One-Way Sensitivity Analysis

TTR for Systolic BP	<ul> <li>Base Case: Published data</li> <li>Sensitivity Analyses: ± 20%</li> </ul>	
CV Outcomes	<ul> <li>Base Case: Published data</li> <li>Sensitivity Analyses: Published data</li> <li>No CV Event was based on assumption</li> </ul>	
Costs of PPCCM and Usual Care Visits	<ul> <li>Base Case: Published data from ASHP and CMS</li> <li>Sensitivity Analyses: ± 20%</li> <li>Costs adjusted for inflation</li> </ul>	
One-time Costs of CV Events	<ul> <li>Base Case: Published data</li> <li>Sensitivity Analyses: Published data</li> <li>Costs adjusted for inflation</li> </ul>	



#### Results: Cost-Effectiveness and Cost-Benefit

Cost-Effectiveness				
	PPCCM	Usual Care	Difference	
Cardiovascular Events				
Nonfatal MI	0.0300	0.0321	21 per 10,000	
Stroke	0.0149	0.0178	29 per 10,000	
Heart Failure	0.0225	0.0237	12 per 10,000	
CVD death	0.0116	0.0143	27 per 10,000	
Cost-Benefit				
Total downstream healthcare expenditures	\$1,535.82	\$1,698.64	- \$162.82	
Total program costs	\$702.00	\$810.00	- \$108.00	
Cost-benefit ratio	Dominant			

PPCCM was LESS COSTLY to administer and resulted in downstream healthcare savings relative to usual care

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## **Results: Sensitivity Analysis**

Tornado Diagram – Incremental Effectiveness Pharmacist-Physician Collaborative Care Model (PPCCM)

> vs. Usual Care



Incremental Effectiveness

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Of all the variables included in the cost-benefit analysis, it is most sensitive to...

- Probability of Usual Care in TTR for Systolic BP 0-25%
- Probability of MI in TTR for Systolic BP 0-25%
- Probability of MI in TTR for Systolic BP 51-75%
- One time cost of stroke

# **Results: Sensitivity Analysis**

Tornado Diagram - Incremental Cost Pharmacist-Physician Collaborative Care Model (PPCCM)

> vs. Usual Care



The program costs of hypertension management with PPCCM, while lower than those of usual care in base case analyses, were sensitive to the number of visits with a physician (usual care patients) and pharmacist (PPCCM patients).



# **Results: Threshold Analysis**

Threshold Analysis (Unit Cost of PPCCM Visit): PPCCM vs. Usual Care for Hypertension Management



The costs of the PPCCM and usual care programs became equal when the unit cost of pharmacist visits increases 62.5% to \$39.



# **Results: Threshold Analysis**



If the patient sees the pharmacist 10 times or more per year then it is no longer cost savings.







Usual Care is cheaper if the patient visits the physician less than twice per year.

## **Question #2**

If payers reimbursed PPCCM only for the patients <u>most likely</u> to show cost savings, which patient would we expect to be eligible for the service?

- a. Patient with pre-hypertension
- b. Patient with controlled hypertension who had one hypertension-related physician visit last year
- c. Patient with uncontrolled hypertension who had one hypertensionrelated physician visit last year
- d. Patient with uncontrolled hypertension who had four hypertensionrelated physician visits last year



#### Discussion

PPCCM had twice as many clinic visits, but given current pharmacist reimbursement rates, still incurred fewer program costs

PPCCM is associated with lower downstream healthcare expenditures

Payer coverage of PPCCM services can provide a positive return on investment



#### Comparing These Results with Past Cost-Benefit Analysis on PPCCM

#### Polgreen et al.<sup>10</sup>

- Cost-effectiveness analysis from a societal perspective
- Determined costs based on time spent with pharmacists and providers and their average compensation rates
- Reported provider costs over a 9-month period were \$238.96 for PPCCM patients and \$113.67 for usual care patients managed only by a physician

#### Kulchaitanaroaj et al.<sup>11</sup>

- Cost-utility analysis from a payer perspective
- Determined costs based on time primary care physicians and pharmacists spent providing direct patient care and collaborating, specialist time for direct patient care during acute care visits, laboratory tests, antihypertensive medications, and overheads
- Reported provider costs over a 9-month period were \$345.25 for PPCCM patients and \$111.84 for usual care patients managed only by a physician



10. Polgreen LA, Han J, Carter BL, et al. Cost-Effectiveness of a Physician-Pharmacist Collaboration Intervention to Improve Blood Pressure Control. Hypertension. 2015;66(6):1145-1151. doi:10.1161/HYPERTENSIONAHA.115.06023

11. Kulchaitanaroaj P, Brooks JM, Chaiyakunapruk N, Goedken AM, Chrischilles EA, Carter BL. Cost-utility analysis of physician-pharmacist collaborative intervention for treating hypertension compared with usual care. J Hypertens. 2017;35(1):178-187. doi:10.1097/HJH.00000000001126

## **Question #3**

How did our costing of pharmacist time differ from published studies?

a. Our costing was based on expert opinion of the value of pharmacist time

b. Our costing was based on the average pharmacist wage

c. Our costing utilized CPT "incident-to" billing code

d. Our costing was the same as published studies



# Value Proposition for PPCCM





# **Next Steps for a Payer**

Reimburse pharmacist services

• CPT "incident-to" billing

Who would skeptical payers cover PPCCM services for?

- Cost of PPCCM hypertension management exceeded the cost of usual care among patients with only one hypertension-related physician visit each year
- Payers concerned with the immediate budget impact of PPCCM reimbursement may focus on coverage for patients with at least two or three hypertension-related physician visits annually



## **Question #4**

Which of the following was true about the costs of PPCCM?

- a. PPCCM had lower program costs because pharmacists met with patients fewer times/year than usual care providers
- b. PPCCM had lower program costs because pharmacists are reimbursed at a lower rate than usual care providers through "incident to" billing
- c. PPCCM had higher program costs than usual care because pharmacists met with patients more times/year than usual care providers
- d. PPCCM had higher program costs because pharmacists time was valued at a higher rate than physician time



#### Limitations

Differences in study demographics

• TTR for systolic BP data was collected from a study with a small population of 112 patients

• CV outcomes collected from the SPRINT trial had a large population with more diverse backgrounds

Did not have incorporate the cost of medications due to lack of information

Hypertension is a chronic disease that is often linked to multiple CVD events, but we only included the first occurrence of a CVD event

 May have underestimated the impact of PPCCM on long-term adverse CV events associated with TTR for systolic BP



#### **Future Research**

Quantify costs associated with medications to identify their impact from the payer perspective

Markov Model investigating recurrent CV events over a lifetime



#### Markov Model Idea





## Conclusion

• First study to evaluate the cost-effectiveness of PPCCM compared to usual care on TTR for systolic BP in adults with hypertension

• PPCCM was less costly to administer and resulted in downstream healthcare savings and fewer acute CV events relative to usual care

 Pharmacists are in a unique position to bridge the gap between the health professional shortage in rural areas and physician workload





